



Choose Columbia

Columbia Economic Development Corporation

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION NOTICE OF PUBLIC MEETING

Please take notice that there will be a regular meeting of the Columbia Economic Development Corporation’s Full Board to be held in person on March 25, 2025 at 8:30am, at One Hudson City Centre, Suite 301, Hudson, NY 12534 in accordance with Public Officers Law Section 103-a. This meeting is open to the public, who will have the opportunity to attend the meeting in person at the One Hudson City Centre address or via Zoom and provide live comments. Comments can also be provided via email before and during the meeting to mtucker@columbiaedc.com.

Meeting packets are posted and available on CEDC’s website: <https://columbiaedc.com>.

Join Zoom Meeting: <https://us06web.zoom.us/j/87885212813?pwd=p2VY6vbXXcPozFcZavGEgN9sTCfcfo.1>

Meeting ID: 878 8521 2813, Passcode: 401672, Dial by your location: 1 646 558 8656

Find your local number: <https://us06web.zoom.us/j/87885212813?pwd=p2VY6vbXXcPozFcZavGEgN9sTCfcfo.1>

Dated: March 18, 2025, Michael Molinski, Secretary Columbia Economic Development Corporation

CEDC Board of Directors Agenda

Members:

James Calvin	Christine Hinz	Michael Molinski
Richard Cummings	Michael Johnston	Richard Nesbitt
Carlee Drummer	Amanda Karch	Carmine Pierro
Tarah Gay	Kenneth Leggett	Rachel Puckett
Justin Goldman	Rachel Levine	Sean Sawyer
Gary Graziano	Christian Lopez	Ryan Skoda
Derek Grout	Bryan Mahoney	

1. Call to Order
2. Welcome New Member – Gary Graziano
3. 2024 Operations and Accomplishments*
4. Loan Committee Report
 - a. Portfolio Dashboard*
 - b. Showroom Hudson LLC Loan Request*
 - c. Table Table Food LLC Loan Request*
5. 2024 Audited Financial Statements*
6. President/CEO Report
 - a. Treasurer’s Report*
 - b. Annual Meeting Plans
 - c. CEDC Activities Update
 - d. Membership Renewal Progress
 - e. Executive Session - Staffing
7. Executive Session - Staffing
8. Final Review – Strategic Plan Update
9. Consent Agenda*
 - a. Audit Committee 2024 Discharged Duties
 - b. Audit Committee Charter
 - c. Audit Committee Self Evaluation
 - d. Executive Committee 2024 Discharged Duties
 - e. Executive Committee Charter
 - f. Executive Committee Self Evaluation
 - g. Board of Directors Evaluation
 - h. 2024 Statement of Internal Controls
 - i. Minutes, February 25, 2025
10. April Board Meeting
11. Adjournment

Attachments:

2024 Operations and Accomplishments	Treasurer’s Report	Executive Committee Charter
Portfolio Dashboard	2024 Audit Committee Discharged Duties	2024 Executive Committee Self Evaluation
Showroom Hudson LLC Loan Request	Audit Committee Charter	Board of Directors Evaluation
Table Table Food LLC Loan Request	2024 Audit Committee Self Evaluation	2024 Statement of Internal Controls
2024 Audited Financial Statements	Executive Committee Discharged Duties	Minutes, February 25, 2025

*Requires Approval

Columbia Economic Development Corporation

Operations and Accomplishments

January 1, 2024 – December 31, 2024

Operations:

The Columbia Economic Development Corporation (CEDC) assists businesses with financial incentives, technical assistance, loans, site location assistance and training. Since 1992, CEDC has helped hundreds of local businesses through its MicroBusiness training program, SBA Microloan program, technical assistance program, revolving loan funds, and Community Development Block Grant loans. CEDC provides assistance in accessing New York State funding through the Empire State Development grant funds as well as other federal and state sources

Accomplishments:

Administrative:

- Elected Officers for 2024
- Monthly newsletters and eblasts were distributed to 3600 recipients.
- Renewed the President/ CEO contract for an additional 1.5 years.
- Updated all Committee charters for uniformity.
- Divided the Audit and Finance Committee in two separate committees. Created a Search Committee whose purpose is to develop criteria , search and recommend candidates for the CEO President position
- Renewed contracts with Columbia County, the Columbia County IDA, Columbia County CRC and the City of Hudson IDA for 2024
- Reviewed and approved the 2024 audit and tax engagement letters.
- Reviewed, completed and submitted 2024 confidential board evaluation, mission and measurements statement, performance goals, 2024 audited financials, assessment of internal controls as well as other required compliance reports including the PARIS report.
- Held an in person annual meeting with over 80 people attending.
- Governance Committee interviewed and nominated 3 board candidates, directed an overall review of all Committee Charters for uniformity, reviewed and recommended corporate by-laws for needed changes, reviewed board member compliance, reviewed committees, appointed members.
- Audit Committee reviewed audited financials, auditor correspondence, 2023 PARIS report, referring them to the Full Board for approval.
- Finance Committee reviewed the Form 990, CHAR 500, and the 2025 budget, referring the documents to the Full Board for approval.
- Continued partnerships with the Columbia Greene Workforce Investment Board, Columbia Greene Community College, Berkshire Taconic Foundation, the City of Hudson and the City of Hudson IDA, amongst others.
- Worked with Columbia County on transportation, solar projects, broadband and housing.
- Contracted with the City of Hudson IDA to provide administrative support services. Required documents were reviewed, revised and updated. The IDA reviewed and approved the sale of acreage to the Columbia Land Conservancy for conversion to open space and park and public access trails.

- On behalf of Columbia County and the City of Hudson, reports were submitted to NYS on CDBG approved grant projects: Klocke Estates, KleinsKill Farms and Return Brewing. Project updates were also given to the City of Hudson and Columbia County on a regular basis.
- CEDC continued to work with a broadband consultant to determine the precise addresses lacking adequate broadband coverage in Columbia County. The number of unserved and underserved decreased from 10,000 underserved addresses and 3,000 unserved addresses when the project had begun to between 600 and 700 addresses.

Small Business Loans and Assistance:

- Approved for a \$261,351 grant from the U.S. Small Business Administration for the provision of technical assistance. Provided technical assistance to 93 business owners.
- Closed on 40 loans, 27 SBA Microloans totaling \$546,000 and 13 CEDC loans totaling \$244,325. 38 of the loans were in Columbia County and 2 were in Greene County. Of the 40 loans 13 were Columbia Forward loans totaling \$271,000 with 10% matching grants totaling \$27,100.
- Continued to partner with Columbia County and the Columbia County Chamber of Commerce on the Columbia Forward program to provide resources for funding and assistance to Columbia County's small businesses and towns, including meeting with towns and assisting them with the reviewing of various grant applications.
- Applied for and was awarded a CDBG Microenterprise Grant in the amount of \$300,000 on behalf of Columbia County. Closed 13 CDBG Microenterprise Grants to 13 small businesses in Columbia County totaling \$294,750.

HOUSING

- The Columbia County Board of Supervisors Housing Task Force meets monthly, with smaller committee meetings held three times a month. They have discussed and reviewed various strategies and opportunities and referred them to the County Board of Supervisors.
- Land Bank was awarded to Columbia County by NYS. Meetings have been held. A budget was developed and approved and funded by NYS Homes and Community Renewal.
- Assisted several communities in achieving Pro-Housing certification from NYS Office of Community Renewal, resulting in 10 Columbia County communities receiving Pro-Housing certification
- In August, the Columbia County Plus One ADU Program launched, in partnership with the Columbia County Board of Supervisors, RUPCO and CEDC. Through a \$2M grant from NYS Homes and Community Renewal, homeowners in Columbia County will receive up to \$125,000 to create accessory dwelling units on their property
- In partnership with the Columbia County Board of Supervisors an application was prepared and submitted to NYS CDBG for Community Planning funds to be used for a county wide housing conditions survey.
- CEDC, the County and Galvan Housing Initiatives partnered on two grant applications for funds to replace outdated mobile and manufactured homes. Together the two grants represent a \$2.3M request; if successfully funded, these programs will result in the replacement of up to 20 housing units.

Portfolio Dashboard as of March 18, 2025

Loan Fund	# of Active Loans	Sum of Amount Approved	Sum of Principal Balance	# of Delinquent Loans	< 30 Days	30-59 Days	60-89 Days	90-119 Days	120-149 Days	150-179 Days	180+ Days	Delinquency Total
CEDC Loan Fund	63	\$1,869,638.51	\$1,235,473.57	4	\$1,467.51	\$1,293.40	\$1,293.40	\$1,110.36	\$1,110.36	\$1,110.36	\$471.21	\$7,856.60
SBA Loan Fund	95	\$1,920,800.00	\$1,228,486.79	2	\$971.02	\$960.40	\$274.56					\$2,205.98
Grand Total	158	\$3,790,438.51	\$2,463,960.36	6	\$2,438.53	\$2,253.80	\$1,567.96	\$1,110.36	\$1,110.36	\$1,110.36	\$471.21	\$10,062.58
Loan Fund	Borrower	Amount Approved	Principal Balance	Date of Last Payment	< 30 Days	30-59 Days	60-89 Days	90-119 Days	120-149 Days	150-179 Days	180+ Days	Delinquency Total
CEDC Loan Fund	Client A	\$33,060.36	\$31,631.69	1/10/2025	\$639.15	\$639.15	\$639.15	\$639.15	\$639.15	\$639.15		\$3,834.90
CEDC Loan Fund	Client B	\$10,000.00	\$10,000.00		\$183.04	\$183.04	\$183.04					\$549.12
SBA Loan Fund	Client B	\$15,000.00	\$15,000.00		\$274.56	\$274.56	\$274.56					\$823.68
CEDC Loan Fund	Client C	\$10,000.00	\$8,631.62	2/25/2025	\$174.11							\$174.11
SBA Loan Fund	Client C	\$40,000.00	\$35,476.61	2/20/2025	\$696.46	\$685.84						\$1,382.30
CEDC Loan Fund	Client D	\$34,765.25	\$34,377.60	11/4/2024	\$471.21	\$471.21	\$471.21	\$471.21	\$471.21	\$471.21	\$471.21	\$3,298.47
Grand Total		\$142,825.61	\$135,117.52		\$2,438.53	\$2,253.80	\$1,567.96	\$1,110.36	\$1,110.36	\$1,110.36	\$471.21	\$10,062.58



Choose Columbia
Columbia Economic Development Corporation

CEDC Loan Request
March 11, 2025

APPLICANT: Show Room Hudson LLC

LOCATION: Hudson

DESCRIPTION: Retail: curated art, design, furniture and homewares

REQUEST: \$50,000
\$35,000 CEDC Loan
\$15,000 SBA Microloan

TERM: CEDC Loan: 72-month note & amortization; \$609.40 monthly
SBA Microloan: 72-month note & amortization; \$261.17 monthly
Total Monthly Payment: \$870.57

RATE: 7.75%

PURPOSE: Working capital

COLLATERAL: Lien on business assets; personal guarantee of the Principals



CEDC Loan Request
March 17, 2025

APPLICANT: Table Table Food LLC

LOCATION: Hudson

DESCRIPTION: Restaurant

REQUEST: \$50,000
\$15,000 SBA Microloan
\$35,000 CEDC Loan

TERM: SBA Loan: 72 Month note and amortization; Monthly payment of \$261.17
CEDC Loan: 72 Month note & amortization; Monthly payment of \$609.40
Total monthly payment of \$870.57

RATE: 7.75%

PURPOSE: Working capital

COLLATERAL: Lien on business assets; personal guarantee of principal and an additional guarantor



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March __, 2025

To the Board of Directors of
Columbia Economic Development Corporation:

We have audited the financial statements of Columbia Economic Development Corporation as of and for the year ended December 31, 2024, and have issued our report thereon dated March __, 2025. Professional standards require that we advise you of the following matters relating to our audit.

Our Responsibility in Relation to the Financial Statement Audit

As communicated in our engagement letter dated December 3, 2024, our responsibility, as described by professional standards, is to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your respective responsibilities.

Our responsibility, as prescribed by professional standards, is to plan and perform our audit to obtain reasonable, rather than absolute, assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, as part of our audit, we considered the internal control of Columbia Economic Development Corporation solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are also responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures for the purpose of identifying other matters to communicate to you.

Planned Scope and Timing of the Audit

We conducted our audit consistent with the planned scope and timing we previously communicated to you.

Compliance with All Ethics Requirements Regarding Independence

The engagement team and others in our firm, as appropriate have complied with all relevant ethical requirements regarding independence. We have applied a safeguard which included a quality control partner review to the independence threat of our preparation of the Organization's financial statements, preparation of the Organization's annual tax return and preparation of the Organization's annual 1099 filing.

Significant Risks Identified

We have identified the following significant risk:

- Management override

As a result of our audit procedures, we did not identify any control deficiencies related to the identified significant risks above.

Qualitative Aspects of the Entity's Significant Accounting Practices

Significant Accounting Policies

Management has the responsibility to select and use appropriate accounting policies. A summary of the significant accounting policies adopted by Columbia Economic Development Corporation is included in Note 2 to the financial statements. There have been no initial selection of accounting policies and no changes in significant accounting policies or their application during 2024. No matters have come to our attention that would require us, under professional standards, to inform you about (1) the methods used to account for significant unusual transactions and (2) the effect of significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Accounting Estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's current judgments. Those judgments are normally based on knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ markedly from management's current judgments.

The most sensitive accounting estimate affecting the financial statements is the allowance for loan losses.

Management's estimate of the allowance for loan losses is based on a review of outstanding loans receivable on an individual loan basis. Management performs a risk assessment of each loan considering collateral, payment history, delinquency status, and other matters indicating the borrower's ability to pay. We evaluated the key factors and assumptions used to develop the allowance for loan losses and determined that the estimate is reasonable in relation to the basic financial statements taken as a whole.

Financial Statement Disclosures

Certain financial statement disclosures involve significant judgment and are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting Columbia Economic Development Corporation's financial statements related to the allowance for loan losses, revenue recognition, and loans.

Significant Difficulties Encountered during the Audit

We encountered no significant difficulties in dealing with management relating to the performance of the audit.

Uncorrected and Corrected Misstatements

For purposes of this communication, professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that we believe are trivial, and communicate them to the appropriate level of management. Further, professional standards require us to also communicate the effect of uncorrected misstatements related to prior periods on the relevant classes of transactions, account balances or disclosures, and the financial statements as a whole. Uncorrected misstatements or matters underlying those uncorrected misstatements could potentially cause future-period financial statements to be materially misstated, even though the uncorrected misstatements are immaterial to the financial statements currently under audit. The following summarizes uncorrected financial statement misstatements whose effects in the current and prior periods, as determined by management, are immaterial, both individually and in the aggregate, to the financial statements taken as a whole:

- Decrease membership revenue and increase deferred membership revenue liability by \$16,915 for portion of membership term to be fulfilled in 2025.
- Decrease allowance for bad debt and bad debt expense by \$8,250 to bring the allowance for doubtful account balance in line with the calculation performed.

In addition, professional standards require us to communicate to you all material, corrected misstatements that were brought to the attention of management as a result of our audit procedures. None of the misstatements identified by us as a result of our audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole. There were none.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a matter, whether or not resolved to our satisfaction, concerning a financial accounting, reporting, or auditing matter, which could be significant to Columbia Economic Development Corporation's financial statements or the auditor's report. No such disagreements arose during the course of the audit.

Representations Requested from Management

We have requested certain written representations from management, which are included in a separate letter dated March __, 2025.

Management's Consultations with Other Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters. Management informed us that, and to our knowledge, there were no consultations with other accountants regarding auditing and accounting matters.

Other Significant Matters, Findings, or Issues

In the normal course of our professional association with Columbia Economic Development Corporation, we generally discuss a variety of matters, including the application of accounting principles and auditing standards, operating and regulatory conditions affecting the entity, and operational plans and strategies that may affect the risks of material misstatement. None of the matters discussed resulted in a condition to our retention as Columbia Economic Development Corporation's auditors.

This report is intended solely for the information and use of the board of directors and management of Columbia Economic Development Corporation and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

DRAFT

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(a component unit of the County of Columbia, New York)

AUDITED FINANCIAL STATEMENTS

As of and for the year ended December 31, 2024
(with memorandum totals as of and for the year ended December 31, 2023)

DRAFT

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)

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DRAFT

INDEPENDENT AUDITOR'S REPORT

To the Chairman and Board of
Columbia Economic Development Corporation:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Columbia Economic Development Corporation (a not-for-profit component unit of the County of Columbia, New York), as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise Columbia Economic Development Corporation's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of Columbia Economic Development Corporation as of December 31, 2024 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* (GAS), issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Columbia Economic Development Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Columbia Economic Development Corporation's ability to continue as a going concern for twelve months beyond the financial statement date including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and GAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and GAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Columbia Economic Development Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our professional judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Columbia Economic Development Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 to 7 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated March __, 2025 on our consideration of Columbia Economic Development Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Columbia Economic Development Corporation's internal control over financial reporting and compliance.

Report on Summarized Comparative Information

We have previously audited Columbia Economic Development Corporation's 2023 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated March 27, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Hudson, New York
March __, 2025

DRAFT

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
MANAGEMENT DISCUSSION AND ANALYSIS
December 31, 2024

1. Introduction:

Within this section of the Columbia Economic Development Corporation's (the "Corporation") financial statements, the Corporation's management provides narrative discussion and analysis of the financial activities of the not-for profit Corporation for the year ended December 31, 2024. This discussion and analysis is intended to serve as an introduction to the Corporation's basic financial statements for the year ended December 31, 2024.

2. Overview of the Financial Statements:

The Corporation's basic financial statements include: (1) financial statements, and (2) notes to the financial statements.

Financial Statements:

The Corporation's financial statements are prepared on the accrual basis in accordance with generally accepted accounting principles promulgated by the Governmental Accounting Standards Board (GASB). The Corporation is structured as a single enterprise fund with revenues recognized when earned, not when received. Expenses are recognized when incurred, not when they are paid. Capital assets are capitalized and are depreciated over their useful lives. See notes to the financial statements for a summary of the Corporation's significant accounting policies.

The *Statement of Net Position* presents information on the Corporation's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of the Corporation's financial position.

The *Statement of Revenues, Expenses and Change in Net Position* presents information showing how the Corporation's net position changed during the most recent year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in these statements for some items that will result in cash flows in future periods.

The *Statement of Cash Flows* relates to the flows of cash and cash equivalents. Consequently, only transactions that affect the Corporation's cash accounts are recorded in this statement. A reconciliation is provided at the bottom of the statement of cash flows to assist in the understanding of the difference between cash flows from operating activities and operating income.

Notes to Financial Statements:

The accompanying notes to the financial statements provide information essential to a full understanding of the basic financial statements.

3. Financial Highlights:

During the year ended December 31, 2024, the Corporation was able to assist Columbia County businesses through its Small Business and Small Business Administration (SBA) Micro Loan programs, as well as with Columbia Forward Grants and Technical Assistance. In addition, CEDC provided support and assistance to a large number of businesses looking to locate or expand in Columbia County.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
MANAGEMENT DISCUSSION AND ANALYSIS
December 31, 2024

3. Financial Highlights (Continued):

Net position increased \$41,745 during the year ended December 31, 2024. Operating revenues increased by about 54% due primarily to an increase in grant revenue from Columbia County. Non-operating activity in 2024 (excluding appropriations) resulted in a gain of \$31,593. Operating expenses increased by about 30% due primarily to an increase in grant expenses.

Total assets increased by \$582,954 or 12.08% and total liabilities increased \$583,518 or 29.70% for the year ended December 31, 2024. Cash and cash equivalents was \$1,130,418 at December 31, 2024, an increase of \$396,778 from December 31, 2023, primarily due to the proceeds from the maturity of a certificate of deposit. Total loans increased by \$257,004 to \$2,829,849 presented net of an allowance for loan loss of \$308,996 at December 31, 2024.

4. Financial Statement Analysis:

Below is a comparative summary of the Corporation's Statements of Net Position as of December 31:

	<u>2024</u>	<u>2023</u>
Assets		
Capital and right-of-use assets	\$ 631,368	\$ 449,520
Current assets	1,870,773	1,790,165
Long-term assets	2,906,066	2,585,568
Total assets	<u>\$ 5,408,207</u>	<u>\$ 4,825,253</u>
Current liabilities	\$ 290,690	\$ 239,395
Long-term liabilities	2,257,752	1,725,529
Deferred inflow of resources	67,500	109,809
Net position		
Unrestricted	2,065,752	2,108,674
Capital	1,801	(5,718)
Restricted	724,712	647,564
Total liabilities, deferred inflows, and net position	<u>\$ 5,408,207</u>	<u>\$ 4,825,253</u>

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
MANAGEMENT DISCUSSION AND ANALYSIS
December 31, 2024

4. Financial Statement Analysis (Continued):

Below is a comparative summary of the Corporation's statements of Revenues, Expenses and Changes in Net Position for the years ended December 31:

	<u>2024</u>	<u>2023</u>
Operating revenues		
Administrative fees	\$ 25,000	\$ 40,000
Interest on loans	120,431	85,886
Grant revenues	852,737	525,130
Membership fees	48,102	30,086
Total operating revenues	<u>1,046,270</u>	<u>681,102</u>
Non-operating revenues		
Columbia County appropriation	460,000	460,000
Interest earnings	36,980	40,300
Gain on lease modification	18,195	-
Total non-operating revenues	<u>515,175</u>	<u>500,300</u>
Total revenues	<u>1,561,445</u>	<u>1,181,402</u>
Operating expenditures		
Personnel and benefits	540,245	565,163
Professional fees	55,662	53,332
Grants	403,038	80,150
Office	106,366	104,118
Consulting	160,699	150,999
Marketing	11,039	27,322
New initiatives	84,474	31,239
Amortization on right-of-use asset	37,975	36,598
Bad debt reserve	25,000	25,000
Other operating expenditures	71,620	76,542
Total operating expenditures	<u>1,496,118</u>	<u>1,150,463</u>
Nonoperating expenditures		
Interest	<u>23,582</u>	<u>14,935</u>
Total nonoperating expenditures	<u>23,582</u>	<u>14,935</u>
Total expenditures	<u>1,519,700</u>	<u>1,165,398</u>
Total revenues in excess of expenditures	41,745	16,004
Net position at the beginning of the year	2,750,520	2,734,516
Net position at the end of the year	<u>\$ 2,792,265</u>	<u>\$ 2,750,520</u>

The 2024 budget included revenue of \$1,137,500 and expenses of \$1,137,500 with no projected gain or loss. Total revenues and expenditures were 37% and 34% higher than the budget, respectively, which primarily comes from increases in grant income and expenses.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
MANAGEMENT DISCUSSION AND ANALYSIS
December 31, 2024

5. Additional Information:

This report is prepared for the use of the Corporation's audit committee, management, federal awarding agencies and pass-through entities, and members of the public interested in the affairs of the Corporation. Questions with regard to this financial report or requests for additional information may be addressed to the President/CEO, Columbia Economic Development Corporation, 1 Hudson City Centre, Suite 301, Hudson, NY 12534.

DRAFT

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
STATEMENT OF NET POSITION
December 31, 2024
(with memorandum only totals at December 31, 2023)

	2024	2023 (memorandum only)
CURRENT ASSETS		
Cash and cash equivalents	\$ 1,130,418	\$ 733,640
Certificate of deposit	-	410,802
Accounts receivable	8,970	65,633
Account receivable - IDA	25,000	12,500
SBA technical assistance grant receivable	128,838	69,491
Loans receivable, current portion	577,547	498,099
Total current assets	<u>1,870,773</u>	<u>1,790,165</u>
CAPITAL AND RIGHT-OF-USE ASSETS, NET		
Land	232,900	232,900
Furniture and equipment, net of \$45,663 of accumulated depreciation	4,760	9,229
Right of use asset, net of amortization of \$13,576	393,708	207,391
Total capital assets, net	<u>631,368</u>	<u>449,520</u>
OTHER ASSETS		
Restricted cash	650,564	507,622
Security deposit	3,200	3,200
Loans receivable, less current portion, net of allowance of \$308,996	2,252,302	2,074,746
Total other assets	<u>2,906,066</u>	<u>2,585,568</u>
Total assets	<u>5,408,207</u>	<u>4,825,253</u>
CURRENT LIABILITIES		
Accounts payable	4,934	26,704
Accrued expenses	16,798	16,575
Loan payable - EIDL, current portion	19,499	18,971
Loans payable - SBA microloan program, current portion	220,423	144,797
Lease liability, current	29,036	32,348
Total current liabilities	<u>290,690</u>	<u>239,395</u>
NON-CURRENT LIABILITIES		
Loan payable-EIDL, long-term portion	43,859	63,349
Loans payable-SBA microloan program, long-term portion	1,236,366	997,494
Lease liability, long-term portion	367,631	189,990
Unearned revenue, long-term portion	609,896	474,696
Total non-current liabilities	<u>2,257,752</u>	<u>1,725,529</u>
Total liabilities	<u>2,548,442</u>	<u>1,964,924</u>
DEFERRED INFLOWS OF RESOURCES		
Deferred grant income	67,500	98,587
Deferred membership income	-	11,222
Total deferred inflows of resources	<u>67,500</u>	<u>109,809</u>
NET POSITION		
Unrestricted	2,065,752	2,108,674
Invested in capital assets	1,801	(5,718)
Restricted		
Columbia County Student Connects Program	-	8,000
County restricted land	232,900	232,900
SBA microloan program	491,812	406,664
Total net position	<u>\$ 2,792,265</u>	<u>\$ 2,750,520</u>

See notes to financial statements.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
For the year ended December 31, 2024
(with memorandum only totals for the year ended December 31, 2023)

	2024	2023 (memorandum only)
OPERATING REVENUE		
Administrative fees - Columbia County IDA	\$ 12,500	\$ 12,500
Administrative fees - Hudson IDA	12,500	27,500
Grant revenue	274,525	274,980
Grant revenue - Columbia County	578,212	250,150
Interest on loans	120,431	85,886
Membership fees	48,102	30,086
Total operating revenue	<u>1,046,270</u>	<u>681,102</u>
OPERATING EXPENSES		
Personnel and benefits	540,245	565,163
Grants	403,038	80,150
Office	106,366	104,118
Program delivery fees	50,831	55,998
Professional fees	55,662	53,332
Consulting	160,699	150,999
Meetings and events	9,980	6,737
Insurance	3,827	3,798
Marketing	11,039	27,322
New initiatives	84,474	31,239
Depreciation	4,469	5,339
Amortization on right-of-use asset	37,975	36,598
Bad debt reserve	25,000	25,000
Miscellaneous	2,513	4,670
Total operating expenses	<u>1,496,118</u>	<u>1,150,463</u>
OPERATING LOSS	<u>(449,848)</u>	<u>(469,361)</u>
NON-OPERATING REVENUE (EXPENSES)		
Bank interest	36,980	40,300
Gain on lease modification	18,195	-
Interest expense and fees	(23,582)	(14,935)
Total Non-Operating Revenue (Expenses)	<u>31,593</u>	<u>25,365</u>
Appropriation from the County of Columbia, NY	<u>460,000</u>	<u>460,000</u>
CHANGE IN NET POSITION	41,745	16,004
NET POSITION, Beginning of year	<u>2,750,520</u>	<u>2,734,516</u>
NET POSITION, End of year	<u>\$ 2,792,265</u>	<u>\$ 2,750,520</u>

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
STATEMENT OF CASH FLOWS
For the year ended December 31, 2024
(with memorandum only totals for the year ended December 31, 2023)

	2024	2023 (memorandum only)
CASH FLOWS FROM OPERATING ACTIVITIES		
Administrative fees - Columbia County IDA	\$ -	\$ 6,000
Administrative fees - Hudson IDA	12,500	27,500
Principal disbursed on loans receivable	(925,525)	(1,340,594)
Principal received on loans receivable	643,521	530,560
Membership contributions	36,880	22,796
Grant revenue	954,166	795,577
Interest on loans	120,431	85,886
Payments to employees	(540,245)	(565,163)
Payments to vendors	(909,976)	(530,675)
Net cash used for operating activities	<u>(608,248)</u>	<u>(968,113)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Appropriation from the County of Columbia, NY	460,000	460,000
Payments on SBA microloan program	(185,502)	(159,475)
Proceeds from SBA microloan program	500,000	275,000
Payments on EIDL loan	(18,962)	(17,680)
Net cash provided by noncapital financing activities	<u>755,536</u>	<u>557,845</u>
CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES		
Principal paid on leases	(31,768)	(29,761)
Interest paid	(23,582)	(14,935)
Net cash used for capital financing activities	<u>(55,350)</u>	<u>(44,696)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds (purchase) of certificate of deposit	410,802	(410,802)
Interest received	36,980	40,300
Net cash provided by (used for) investing activities	<u>447,782</u>	<u>(370,502)</u>

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
STATEMENT OF CASH FLOWS (CONTINUED)
For the year ended December 31, 2024
(with memorandum only totals for the year ended December 31, 2023)

	<u>2024</u>	<u>2023</u> (memorandum only)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	\$ 539,720	\$ (825,466)
CASH AND CASH EQUIVALENTS, Beginning of year	1,241,262	2,066,728
CASH AND CASH EQUIVALENTS, End of year	<u>\$ 1,780,982</u>	<u>\$ 1,241,262</u>
 RECONCILIATION OF TOTAL CASH AND CASH EQUIVALENTS		
Cash and cash equivalents	\$ 1,130,418	\$ 733,640
Restricted cash	650,564	507,622
	<u>\$ 1,780,982</u>	<u>\$ 1,241,262</u>
Reconciliation of operating loss to net cash used for operating activities:		
Operating loss	\$ (449,848)	\$ (469,361)
Bad debt reserve	25,000	25,000
Amortization on right-of-use asset	37,975	36,598
Depreciation expense	4,469	5,339
Changes in assets, liabilities, and deferred inflows:		
Loans receivable	(282,004)	(810,034)
SBA technical assistance grant receivable	(59,347)	(10,267)
Accounts receivable	56,663	(3,231)
Account receivable - IDA	(12,500)	(6,500)
Accounts payable	(21,770)	(6,842)
Unearned revenue	135,200	269,095
Accrued expenses	223	(5,470)
Deferred grant income	(31,087)	14,850
Deferred membership income	(11,222)	(7,290)
Net cash used for operating activities	<u>\$ (608,248)</u>	<u>\$ (968,113)</u>

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 1 – NATURE OF ORGANIZATION

Financial Reporting Entity

The Columbia Economic Development Corporation ("CEDC" or the "Corporation") was organized as a not-for-profit entity for the purpose of promoting and developing industry and job development in Columbia County, New York (the "County"). The Corporation is a component unit of the County, is a separate entity, and operates independently of the County.

Programs of the Corporation

General Operating

The Corporation derives its revenues primarily from Columbia County appropriations and from administrative fees from related parties such as Columbia County Capital Resource Corporation ("CRC") and Columbia County Industrial Development Agency ("CCIDA"). The Corporation also derives revenue from interest on loans receivable and various state and local grants.

Loan Program

The loan program offers loans to local businesses, often at a discounted interest rate, to attract business to the County as well as expand business growth from existing businesses already located in the County. The program funds are also used to continue offering the Microbusiness seminar series and is used to fund expenses as it applies to the administration and delivery of programs.

The loan program receives grant money from time to time from the Community Development Block Grant Program (CDBG) through New York State (NYS). As a requirement of the grant, the loan program awards a contingent grant (usually based on employment goals) to local organizations after meeting certain NYS grant requirements. If requirements of the grant are not met by the local organization, the grant converts to a loan. The Corporation treats these arrangements as loans until the contingencies are met. As of December 31, 2024, the Corporation's loans receivables include \$609,896 of these loan types comprised of:

	Original Loan Balance	Loan Balance at December 31, 2024	Expected Forgiveness Date
Return Brewery (CDBG)	\$ 41,696	\$ 41,696	2028
Klein's Kill Fruit Farm (CDBG)	238,000	238,000	2028
Klocke Estates (CDBG)	285,200	285,200	2027
Hudson Valley Creamery (CDBG)	45,000	45,000	2026
Total CDBG loans receivable	<u>\$ 609,896</u>	<u>\$ 609,896</u>	

During the year ended December 31, 2024, grant money received from CDBG-NYS of \$135,200 increased unearned revenue due to the CDBG grant due to conditions that the grantee must meet the employment goals in order for the grant revenue to be earned by the Corporation (see Note 11). Total unearned revenue as of December 31, 2023, was \$609,896. If the job requirements are not met by the grantee, they are obligated to repay the grant received. Should the employment goals not be met, the Corporation would either have to repay the CDBG grant or request permission to re-grant the funds to another eligible participant.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 1 – NATURE OF ORGANIZATION (Continued)

Programs of the Corporation (Continued)

CDBG

Grant funds received with performance requirements are recorded as unearned revenue in the period granted. The Corporation records a receivable for the amount of the loan lent out or grant made to the third party business. As obligations are met, the loan is paid off or written down and the loan balance is earned or forfeited. Unearned revenue is recognized in income as performance obligations are met and contingent grants made are recognized in expense as earned by the grantee.

Microbusiness Program

The microbusiness program is funded by the loan program. The program offers technical assistance to local businesses. The program also offers seminars taught by local business owners and professionals.

SBA-Microloan Program

Loans are provided to small businesses in Columbia and Greene Counties funded by the Small Business Administration (SBA). Loans over 120 days past due are required to be charged off. The loan maturity date should not exceed six years on Microloans. The Corporation may charge up to 7.75% interest over the Corporation's cost of funds on a microloan of more than \$10,000 and up to 8.5% interest over the Intermediary's cost of funds on a microloan of \$10,000 or less. Amounts loaned to the Corporation are maintained in a restricted revolving loan fund. The Corporation is also required to maintain a separate loan loss reserve fund with its own funds representing at least 15% of SBA funds received.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements of the Corporation have been prepared on the accrual basis of accounting and reflect all significant receivables, payables, and other liabilities. Revenues are recorded when earned and expenses are recorded when incurred. In accordance with accounting principles generally accepted in the United States of America, the Corporation applies all applicable Governmental Accounting Standards Board (GASB) pronouncements as the Corporation is a component unit of the County of Columbia, New York (the "County"), a governmental entity. The Corporation does not apply any Financial Accounting Standards Board (FASB) or AICPA pronouncements post November 30, 1989, as clarified by GASB No. 62. In accordance with GASB standards, balances and activity for the Corporation are presented as an enterprise fund.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Deferred Outflows/Inflows of Resources

GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, defined and classified deferred outflows of resources and deferred inflows of resources. A deferred outflow of resources is a consumption of net assets that applies to future period(s), and as such, will not be recognized as an outflow of resources (expense/expenditure) until that time. A deferred inflow of resources is an acquisition of net assets that applies to future period(s), and as such, will not be recognized as an inflow of resources (revenue) until that time.

Statement 63 changed how governments organize their statements of financial position (such as the current government-wide statement of net assets and the governmental funds balance sheet).

As a result of Statement 63, financial statements will include deferred outflows of resources and deferred inflows of resources ("deferrals"), in addition to assets and liabilities, and will report net position instead of net assets.

Membership fees collected in the current year that will be recognized as revenue next year and grant payments received in advance of the grant term are classified as a deferred inflow.

Prior Year Amounts

Amounts shown for the prior year, in the accompanying statements are included to provide a basis for comparison with the current year and present summarized totals only. Accordingly, the prior year amounts are not intended to present all information necessary for a fair presentation in accordance with accounting principles generally accepted in the United States of America.

Budgetary Data

The budget policies are as follows:

In October of each year, the President/CEO submits a tentative budget to the Board of Directors for their approval for the next fiscal year. The tentative budget includes proposed expenditures and the proposed means of financing, which is to be used as a guide of activity for the fiscal year.

Income Taxes

A provision for income tax has not been provided for in these financial statements, as the Corporation is a not-for-profit corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code.

The Corporation has evaluated any uncertain tax positions and related income tax contingencies and determined uncertain positions, if any, are not material to the financial statements. Penalties and interest assessed by income taxing authorities are included in operating expenses, if incurred. None of the Corporation's returns are currently under examination.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those amounts.

The determination of the adequacy of the allowance for loan losses is based on estimates that are particularly susceptible to significant changes in the economic environment and market conditions. In connection with the determination of the estimated losses on loans, management obtains independent appraisals for significant collateral.

The Corporation's loans are generally secured by specific items of collateral including real property, consumer assets, and business assets, along with personal guarantees. Although the Corporation has a diversified loan portfolio, a substantial portion of its debtors' ability to honor their contracts is dependent on local economic conditions in Columbia County, New York.

While management uses available information to recognize losses on loans, further reductions in the carrying amounts of loans may be necessary based on changes in local economic conditions. Because of these factors, it is reasonably possible that the estimated losses on loans may change materially in the near term.

Revenue Recognition

Contribution revenue is recognized in the period it is unconditional, measurable, and future installments are considered probable of collection. Contribution revenue that is restricted as a result of a purpose or time restriction is included as a component of "restricted net position", when applicable.

Administrative revenue is recognized in the period services are provided and payments are generally received from related parties on a quarterly basis. Grant revenue is recognized on cost reimbursable contracts in the period the costs are incurred. Advances on grants prior to costs being incurred in accordance with the terms of the grant agreement are deferred until the period costs are incurred. Membership revenue is recognized as revenue over the period of membership.

Interest on loans is recognized in the period earned over the life of the related loans receivable.

Operating revenues include revenue generated from ongoing operating activities. Non-operating revenues include investing, financing and other non-recurring activities.

Columbia County Appropriation

For the year ended December 31, 2024, Columbia County appropriated \$460,000 for unrestricted use by the Corporation. The Corporation recognizes appropriated income in the period appropriated.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and Cash Equivalents

The Corporation considers all highly liquid investments with maturities of three months or less when purchased to be cash equivalents.

Certificates of Deposit

The Corporation records certificate of deposits at amortized cost.

Capital Assets

Capital assets are stated at cost and fair market value for donated items. Maintenance and repairs are expensed as incurred whereas major repairs and betterments are capitalized. Property and equipment comprise office equipment, furniture and software. Depreciation is provided for using the straight-line method over the estimated useful lives of the respective assets, which are:

Land	Not applicable
Computer/Software	3 – 5 years
Furniture and Equipment	5 – 10 years

Right-of-Use Lease Assets

The Corporation's right of use assets are reported within the major class of the underlying asset and initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made at or before the commencement of the lease term, less any lease incentives, plus ancillary charges necessary to place the lease asset into service. The right-of-use lease assets are amortized on a straight-line basis over the life of the related lease.

Loans and Allowance for Loan Losses

Loans are stated at their recorded investment, which is the amount of unpaid principal, reduced by an allowance for loan losses. Interest is calculated by using the simple interest method.

The allowance for loan losses reflects management's judgment of probable loan losses inherent in the portfolio at the balance sheet date. The Corporation uses a disciplined process and methodology to establish the allowance for loan losses. To determine the total allowance for loan losses, management estimates the reserves needed for each loan outstanding.

To determine the balance of the allowance account, loans are evaluated on a case by case basis and future losses are projected using historical experience adjusted for current economic and industry conditions. Management exercises significant judgment in determining the estimation method that fits the credit risk characteristics of each case. Management must use judgment in establishing additional input factors for estimating purposes. The assumptions used to determine the allowance are periodically reviewed by management to ensure that their theoretical foundation, assumptions, data integrity, computational processes, and reporting practices are appropriate and properly documented.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Loans and Allowance for Loan Losses (Continued)

The establishment of the allowance for loan losses relies on a consistent process that requires multiple layers of management review and judgment and responds to changes in economic conditions, customer behavior, and collateral value, among other influences. From time to time, events or economic factors may affect the loan portfolio, causing management to provide additional amounts to, or release balances from, the allowance for loan losses.

Management monitors differences between estimated and actual incurred loan losses. This monitoring process includes periodic assessments by senior management of loan portfolios and the assumptions used to estimate incurred losses in those portfolios. Additions to the allowance for loan losses are made by charges to the provision for loan losses. Credit exposures deemed to be uncollectible are charged against the allowance for loan losses. Recoveries of previously charged off amounts are credited to the allowance for loan losses.

Concentration of Credit and Market Risk

Financial instruments that potentially expose the Corporation to concentrations of credit and market risk consist primarily of cash and cash equivalents, certificates of deposit and loans receivable. Cash and cash equivalents and certificates of deposit are maintained at Federal Deposit Insurance Corporation insured financial institutions and credit exposure is limited to any one institution. As of December 31, 2024, the Corporation was in excess of the FDIC limits of approximately \$1,034,800, which is not collateralized.

Concentrations of credit risk with respect to notes receivables are limited due to the diverse industry backgrounds of its borrowers. Furthermore, management feels its borrower approval processes and regular review of provisions for loan losses, adequately provides for any material credit risks. Generally, sufficient collateral or a personal guarantee is obtained for all loans at the time of disbursement. Collateral is generally in the form of a mortgage on real property or a chattel lien on equipment title.

The Corporation received \$1,038,212 from the County of Columbia representing 66% of its total revenue for the year ended December 31, 2024.

Investment Policy

The Corporation has an investment policy that includes authorized investments of the following types: special time deposit accounts, certificates of deposit, obligations of the United States of America, obligations guaranteed by agencies of the United States of America where the payment of principal and interest are guaranteed by the United States of America, obligations of the State of New York and money market/savings accounts.

Interest Income on Loans

Interest on loans is accrued and credited to income based on the principal amount outstanding. The accrual of interest on loans is discontinued when, in accordance with adopted policies, there is an indication that the borrower may be unable to meet payments as they become due. Upon such discontinuance, all unpaid accrued interest is reversed.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Risks and Uncertainties

In May 2020, the Corporation applied for and received a loan in the amount of \$68,700 from its bank through the Small Business Administration's ("SBA") Paycheck Protection Program ("PPP"). In February 2021, the loan, including principal and interest, was fully forgiven, and considered repaid in full. In February 2021, the Corporation applied for and received a second PPP loan in the amount of \$64,114. In December 2021, the loan, including principal and interest was fully forgiven and considered repaid in full.

According to the rules of the SBA, the Corporation is required to retain PPP loan documentation for six years after the date the loan is forgiven or repaid in full, and permit authorized representatives of the SBA, including representatives of its Office of Inspector General, to access such files upon request. Should the SBA conduct such a review and reject all or some of the Corporation's judgments pertaining to satisfying PPP loan eligibility or forgiveness conditions, the Corporation may be required to adjust previously reported amounts and disclosures in the financial statements.

Subsequent Events

Subsequent events have been evaluated through March 31, 2025, which is the date the financial statements were available to be issued.

NOTE 3 – LOANS RECEIVABLE

During the year ended December 31, 2024, the Corporation loaned \$925,525 to 40 local businesses.

A summary of loan activity is as follows:

	Balance at January 1, 2024	New Loans	Payments	(Write-offs), Reclasses, and Recoveries	Balance at December 31, 2024	Current Portion
Loan Fund	\$ 1,322,431	\$ 244,325	\$ 339,135	\$ (11,468)	\$ 1,216,153	\$ 267,403
CDBG	474,696	135,200	-	-	609,896	-
SBA Microloan	1,071,182	546,000	304,386	-	1,312,796	310,144
	<u>2,868,309</u>	<u>\$ 925,525</u>	<u>\$ 643,521</u>	<u>\$ (11,468)</u>	<u>3,138,845</u>	<u>\$ 577,547</u>
Less: Allowance for loan losses	(295,464)				(308,996)	
Total Loans	<u>\$ 2,572,845</u>				<u>\$ 2,829,849</u>	

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 4 – CAPITAL AND RIGHT-OF-USE ASSETS

A summary of changes in capital assets is as follows:

	Balance at January 1, 2024	Additions	Disposals	Balance at December 31, 2024
Land	\$ 232,900	\$ -	\$ -	\$ 232,900
Furniture and equipment	50,423	-	-	50,423
Accumulated depreciation	(41,194)	(4,469)	-	(45,663)
Total capital assets	<u>\$ 242,129</u>	<u>\$ (4,469)</u>	<u>\$ -</u>	<u>\$ 237,660</u>

Depreciation expense was \$4,469 for the year ended December 31, 2024.

A summary of changes in right-of-use lease assets is as follows:

	Balance as of January 1, 2024	Additions	Subtractions	Modifications and Remeasurements	Balance at December 31, 2024
Right-to-use lease asset - building	\$ 280,587	\$ -	\$ -	\$ 126,697	\$ 407,284
Accumulated amortization	(73,196)	(13,576)	-	73,196	(13,576)
Total right-to-use lease asset, net	<u>\$ 207,391</u>	<u>\$ (13,576)</u>	<u>\$ -</u>	<u>\$ 199,893</u>	<u>\$ 393,708</u>

NOTE 5 – LOAN PAYABLE – EIDL

In July 2020, the Corporation applied for and received a loan in the amount of \$100,000 from the SBA's Emergency Injury Disaster Loan (EIDL) Program. Interest accrues on the EIDL loan at a fixed rate of 2.75% per annum. The loan had a deferral period of 30 months.

Beginning January 2023, the loan agreement requires the Corporation to make 330 monthly payments of \$463, with the first payments received by the SBA going first towards the accrued interest to date until the accrued interest is paid off in full. Once the accrued interest is paid in full, these monthly payments will then go towards principal and interest. The Corporation's board of directors approved a plan to expediate full repayment of the loan over five years beginning January 2023. Payments of \$1,750 were made beginning January 2023 and will continue to be made for the remaining four years that it will take to repay the loan based on this monthly payment amount. Full repayment should be completed in January 2028.

The EIDL loan matures on July 24, 2050 and is collateralized by all tangible and intangible property of the Corporation, including equipment, accounts receivable, and deposit accounts.

Maturities of the loan payable are as follows based on the board approved repayment plan:

2025	\$ 19,499
2026	20,042
2027	20,601
2028	3,216
Total EIDL Payable	<u>\$ 63,358</u>

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 6 – SBA MICROLOAN PROGRAM

The Corporation has a small business loan program funded through the SBA. Total loans outstanding, net of an allowance under this program of \$120,868, totaled \$1,191,928 at December 31, 2024.

The Corporation borrows money from SBA loan awards in order to fund loans given to businesses participating in the SBA program. The following illustrates the amounts payable to the SBA:

Balance at January 1, 2024	Drawdowns	Payments	Balance at December 31, 2024
\$ 1,142,291	\$ 500,000	\$ 185,502	\$ 1,456,789

Once draws have been made from the SBA, the Corporation pays the SBA back based on an amortization schedule for each specific drawdown. The following shows the combined expected payout of the SBA drawdowns— Draw Six, Draw Seven, Draw Eight, Draw Nine, and Draw Ten:

December 31,	Balance
2025	\$ 220,423
2026	210,282
2027	187,977
2028	190,175
2029	179,882
Thereafter	468,050
Total	\$ 1,456,789

Draw Ten has an interest rate of 2.75% per annum and repayments of principal and interest are made over the life of the loan. The other drawdowns are zero interest and repayments are applied entirely to principal.

NOTE 7 – RESTRICTED NET POSITION

Restricted net position at December 31, 2024, consists of the following:

SBA microloan program	\$ 491,812
Land	232,900
Total Restricted Net Position	<u>\$ 724,712</u>

In 2008, the Corporation did not remit the principal back to Columbia County, New York for Commerce Park loans. The principal was to be retained by the Corporation to aid in the construction of the water tower within Commerce Park. Refer to Note 8 for more information on the Commerce Park water tower restrictions and on the County directed restricted net position balance which were released during 2022 to purchase a piece of land. The land purchased is now restricted by the County.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 7 – RESTRICTED NET POSITION (Continued)

The SBA microloan program restricted net position balance above represents the balance of the Corporation's SBA microloan program that has been borrowed from the SBA but has not been lent to qualified businesses as of December 31, 2024.

NOTE 8 – COMMERCE PARK LAND

Beginning in 2005, Columbia County initiated a program to sell undeveloped land it owns in Commerce Park through a component unit, the Columbia County Industrial Development Agency (CCIDA). CEDC works directly with the buyer on the County's behalf. CEDC receives a deposit from the buyer and in turn uses this money to pay for surveying and legal fees associated with the transfer of the land.

CEDC recognizes a receivable for the sales price due from the buyer and a liability to the County for the same amount. The CCIDA plays an administrative role in the transfer of the land. CEDC retains the interest portion earned on land sale receivables as payment for servicing the loans and the remaining principal portion is forwarded to the County.

In 2008 and only for 2008, the CEDC retained the principal and interest payments, as agreed upon with the County, to assist the County with the possible future construction of a water tower in Commerce Park. The principal retained during 2008 was recognized as revenue.

In June 2016, the Corporation sold land in the Commerce Park to a local individual for \$50,000, with \$4,500 being paid to the Corporation as a deposit in 2015. The Corporation received a \$45,500 five-year note at 4.5% per annum with payments commencing on June 8, 2017. The note provided for an annual payment of \$10,365 of principal and interest, with a final payment due to the Corporation on June 8, 2021. During the year ended December 31, 2020, the Corporation approved a deferral of loan payments extending the maturity date to June 8, 2022. During the year ended December 31, 2022, the loan was repaid in full. The principal portion, \$48,889, of the note, net of legal fees of \$1,111, normally remitted to the County was recognized as revenue during the year ended December 31, 2016. The County asked CEDC to retain the principal portion as restricted net position to be used as directed by the County in the future.

During the year ended December 31, 2022, Lot 8 in Commerce Park was sold by CCIDA. The sale resulted in net proceeds of \$88,400 which the County then granted to CEDC. In December 2022, the County requested CEDC purchase property located on Route 9H in the Town of Ghent. The County approved the use of the "county directed" and "commerce part water tower" restricted funds which totaled \$120,706 plus the net proceeds of \$88,400 from the sale of Lot 8 by IDA be used to finance the property purchase. The property was purchased by CEDC for \$232,990.

CEDC at the County's direction plans to hold the land for future County facility development. If the County decides not to build on the land, CEDC would market the property to a third-party. The County has directed the land be restricted until it determines what it will be used for in the future.

NOTE 9 – PENSION PLAN

The Corporation has a salary reduction simplified employee pension plan (SARSEP). The Corporation pays 5% of eligible employee gross wages each year. For the year ended December 31, 2024, the Corporation recorded \$23,073 in pension expense.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 10 – UNEARNED REVENUE

As of December 31, 2024, unearned revenue (note 1) is comprised of:

Return Brewery	\$ 41,696
Klein's Kill Fruit Farm	238,000
Klocke Estates	285,200
Hudson Valley Creamery	45,000
Total unearned revenue	<u>\$ 609,896</u>

NOTE 11 – RELATED PARTY TRANSACTIONS

During the year ended December 31, 2024, the Corporation recognized \$12,500 in administrative fees from CCIDA. During 2024, the Corporation paid \$5,000 to Columbia County Capital Resource Corporation (CCCRC) in the form of a grant. As of December 31, 2024, \$25,000 was due from CCIDA.

During the year ended December 31, 2022, the Corporation entered into an agreement with Columbia County to administer an initiative referred to as "Columbia Forward." The purpose of this initiative is to assist small businesses throughout Columbia County and was funded by The American Rescue Plan (ARP) grant money from Columbia County. The contract with Columbia County calls for the Corporation to receive \$200,000 in year one and \$150,000 in years two and three, subject to annual review and approval. \$50,000 of the year one payment is to be used to provide grants to the Corporation's loan clients during the three-year period. The program is being administered through partnership with the Columbia County Chamber of Commerce (the "Chamber"). The Corporation will share with the Chamber, \$65,000 per year for the three-year contract. During the year ended December 31, 2024, the Corporation paid \$81,250 to the Chamber, \$65,000 of which is recorded as a grant expense on the statement of revenues, expenses and changes in net position, while \$16,250 was the payment of a prior year payable. During the year ended December 31, 2024, the Corporation recognized revenue of \$150,000 and has recorded \$65,000 as deferred inflow or resources as of December 31, 2024 related to this contract.

During the year ended December 31, 2023, the Corporation entered into an agreement with Columbia County to administer an initiative referred to as "Affordable Housing." The purpose of this initiative is to provide the resources for the Corporation to organize and coordinate the activities of the County Housing Task Force and assist in furthering affordable housing plans and initiatives across Columbia County. The initiative was funded by The American Rescue Plan (ARP) grant money from Columbia County. The contract with Columbia County calls for the Corporation to receive and recognize \$90,000 of revenue in years one and two and \$70,000 of revenue in year three, subject to annual review and approval. During the year ended December 31, 2024, \$90,000 was recognized as revenue and \$25,000 was recorded as deferred grant income as of December 31, 2024 to be recognized in a future year.

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION
(A Component Unit of the County of Columbia, New York)
NOTES TO THE FINANCIAL STATEMENTS
December 31, 2024

NOTE 12 – LEASE LIABILITY

The following is a summary of the Corporation's lease liability:

	<u>Balance at January 1, 2024</u>	<u>New Obligations</u>	<u>Current Payments</u>	<u>Balance at December 31, 2024</u>
Lease liability	\$ 222,338	\$ 206,097	\$ (31,768)	\$ 396,667
Less: current portion				<u>29,036</u>
Long-term portion				<u>\$ 367,631</u>

As of December 31, 2024, future maturities relating to the lease liability is as follows:

<u>Year Ending December 31,</u>	<u>Total Payments</u>	<u>Interest Portion</u>	<u>Principal Portion</u>
2025	\$ 43,804	\$ 14,768	\$ 29,036
2026	44,904	13,610	31,294
2027	46,028	12,364	33,664
2028	47,176	11,024	36,152
2029	48,512	9,586	38,926
Thereafter	249,604	22,009	227,595
Total	<u>\$ 480,028</u>	<u>\$ 83,361</u>	<u>\$ 396,667</u>

The Corporation rented office space under the terms of a lease which commenced September 1, 2019 and terminated August 31, 2024. During 2024, the Corporation entered into a new lease for the same space that commenced on September 1, 2024 and terminated on August 31, 2029. The lease includes an option to renew for an additional five-year term which has been included in the lease liability. Interest expense on the Corporation's lease liabilities was \$10,968 for the year ended December 31, 2024. The lease liability was measured at a rate of 3.85%.

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

INDEPENDENT AUDITOR'S REPORT

To the Chairman and Board of
Columbia Economic Development Corporation:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Columbia Economic Development Corporation as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise Columbia Economic Development Corporation's basic financial statements, and have issued our report thereon dated March ____, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Columbia Economic Development Corporation's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Columbia Economic Development Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of Columbia Economic Development Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Columbia Economic Development Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Columbia Economic Development Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Columbia Economic Development Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Hudson, New York
March __, 2025

DRAFT

Columbia Economic Development Corporation (CEDC)
Balance Sheet Comparison
As of February 28, 2025

	As of Feb 28, 2025	As of Feb 29, 2024 (PY)	Total Change	% Change
ASSETS				
Current Assets				
Bank Accounts				
Checking and Savings	1,316,799.20	1,296,718.68	19,079.52	1.47%
Loan SBA Cash Account	416,801.39	552,155.47	-136,354.08	-24.69%
Total Bank Accounts	\$ 1,731,599.59	\$ 1,848,874.15	-\$ 117,274.56	-6.34%
Other Current Assets				
*Undeposited Funds	4,369.16	2,210.57	2,158.59	97.65%
Accounts Receivable	233,465.82	233,449.70	16.12	0.01%
Due From Land Bank	2,399.86		2,399.86	
Loan Receivable -CEDC	1,225,131.48	1,311,644.59	-86,513.11	-6.80%
Loans Receivable SBA	1,266,776.31	1,087,692.04	179,084.27	16.46%
OCR Grant Receivable	718,787.31	468,780.87	250,006.44	53.33%
Warren St.	0.00	3,500.00	-3,500.00	-100.00%
Total Other Current Assets	\$ 3,450,929.94	\$ 3,107,277.77	\$ 343,652.17	11.06%
Total Current Assets	\$ 5,182,529.53	\$ 4,956,151.92	\$ 226,377.61	4.57%
Fixed Assets				
Accumulated Amortization ROU Asset	-13,576.29	-73,196.29	59,620.00	81.45%
Accumulated depreciation	-41,193.90	-41,193.90	0.00	0.00%
Computers & Equipment	29,082.82	29,082.82	0.00	0.00%
Equipment	2,616.00	2,616.00	0.00	0.00%
Furniture	8,687.28	8,687.28	0.00	0.00%
Land - Rt 9H Property	232,900.00	232,900.00	0.00	0.00%
Website	10,037.00	10,037.00	0.00	0.00%
Total Fixed Assets	\$ 228,552.91	\$ 168,932.91	\$ 59,620.00	35.29%
Other Assets				
Allowance for Bad Debt Loans	-308,996.66	-295,464.48	-13,532.18	-4.58%
Right of Use Asset	407,284.00	280,587.00	126,697.00	46.15%
Security Deposit	3,200.00	3,200.00	0.00	0.00%
Total Other Assets	\$ 101,487.34	-\$ 11,677.48	\$ 113,164.82	969.09%
TOTAL ASSETS	\$ 5,512,569.78	\$ 5,113,407.35	\$ 399,162.43	7.81%
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
Accounts Payable	31,287.73	31,846.84	-559.11	-1.76%
Total Accounts Payable	\$ 31,287.73	\$ 31,846.84	-\$ 559.11	-1.76%
Other Current Liabilities				
Accrued Expenses	8,693.23	5,873.01	2,820.22	48.02%
Deferred Revenue (Header)	67,500.00	107,609.00	-40,109.00	-37.27%
OCR Grants Deferred	724,702.31	474,695.87	250,006.44	52.67%
Payroll Liabilities	-0.02	-0.42	0.40	95.24%
Total Other Current Liabilities	\$ 800,896.52	\$ 588,177.46	\$ 212,718.06	36.17%
Total Current Liabilities	\$ 832,183.25	\$ 620,024.30	\$ 212,158.95	34.22%
Long-Term Liabilities				
Lease Liability	396,666.75	222,337.75	174,329.00	78.41%
Loan payable - EIDL	60,000.69	79,201.48	-19,200.79	-24.24%

Loans Payable to SBA	1,419,557.35	1,393,008.32	26,549.03	1.91%
Total Long-Term Liabilities	\$ 1,876,224.79	\$ 1,694,647.55	\$ 181,677.24	10.72%
Total Liabilities	\$ 2,708,408.04	\$ 2,314,571.85	\$ 393,836.19	17.02%
Equity				
Invested In Capital Assets	242,128.70	242,128.70	0.00	0.00%
Net assets Restricted	406,663.51	406,663.51	0.00	0.00%
Unrestricted Net Position	2,134,539.26	2,101,732.64	32,806.62	1.56%
Net Income	20,830.27	48,310.65	-27,480.38	-56.88%
Total Equity	\$ 2,804,161.74	\$ 2,798,835.50	\$ 5,326.24	0.19%
TOTAL LIABILITIES AND EQUITY	\$ 5,512,569.78	\$ 5,113,407.35	\$ 399,162.43	7.81%

Wednesday, Mar 19, 2025 06:52:37 AM GMT-7 - Accrual Basis

Columbia Economic Development Corporation (CEDC)
Budget vs. Actuals: Budget_FY25_P&L - FY25 P&L
 January - February, 2025

	Total			
	Actual	Budget	over Budget	% of Budget
Income				
Administrative Revenue	6,566.68	4,583.34	1,983.34	143.27%
Columbia County	105,833.33	115,833.32	-9,999.99	91.37%
Interest Income (Header)	25,141.89	24,166.66	975.23	104.04%
Membership/Sponsorship	19,348.95	10,000.00	9,348.95	193.49%
Other Income	262.91	833.34	-570.43	31.55%
SBA Microloan T/A	43,558.50	44,166.66	-608.16	98.62%
Total Income	\$ 200,712.26	\$ 199,583.32	\$ 1,128.94	100.57%
Gross Profit	\$ 200,712.26	\$ 199,583.32	\$ 1,128.94	100.57%
Expenses				
Conferences and Training	315.00	1,250.00	-935.00	25.20%
Consulting Fees	26,110.50	30,000.00	-3,889.50	87.04%
Employer Expenses	103,514.73	111,341.68	-7,826.95	92.97%
Facility	7,240.60	7,500.00	-259.40	96.54%
Grants Expense*	0.00	5,000.00	-5,000.00	0.00%
Insurance	1,752.00	3,000.00	-1,248.00	58.40%
MicroBiz Expenses	7,242.45	10,833.32	-3,590.87	66.85%
New Initiatives	2,200.00	27,499.98	-25,299.98	8.00%
Office Expense	19,181.30	23,333.36	-4,152.06	82.21%
Other Expenses	310.07	833.34	-523.27	37.21%
Professional Fees	2,675.60	3,416.66	-741.06	78.31%
Public Relations/Marketing	5,857.69	2,916.66	2,941.03	200.84%
SBA Interest Expense	3,482.05	1,416.66	2,065.39	246.79%
Total Expenses	\$ 179,881.99	\$ 228,341.66	-\$ 48,459.67	78.78%
Net Operating Income	\$ 20,830.27	-\$ 28,758.34	\$ 49,588.61	-72.43%
Net Income	\$ 20,830.27	-\$ 28,758.34	\$ 49,588.61	-72.43%

Wednesday, Mar 19, 2025 06:53:29 AM GMT-7 - Accrual Basis

Columbia Economic Development Corporation (CEDC) Profit and Loss by Class

January - February, 2025

Income	2 Loan Fund	Total SBA	SBA RLF - 08	SBA RLF - 10	SBA RLF - 04	SBA RLF - 05	SBA RLF - 06	SBA RLF - 07	SBA RLF - 09	TOTAL
Administrative Revenue	6,566.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,566.68
Columbia County	105,833.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	105,833.33
Interest Income (Header)	1,069.88	12,673.78	8.20	1,357.74	6,329.85	0.35	8.37	501.05	987.87	2,204.80
Membership/Sponsorship	19,348.95	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	19,348.95
Other Income	120.00	104.71	0.00	0.00	26.12	0.00	0.00	0.00	0.00	262.91
SBA Microloan T/A	43,558.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	43,558.50
Total Income	\$ 176,497.34	\$ 12,778.49	\$ 8.20	\$ 1,357.74	\$ 6,355.97	\$ 0.35	\$ 8.37	\$ 501.05	\$ 987.87	\$ 2,216.88
Gross Profit	\$ 176,497.34	\$ 12,778.49	\$ 8.20	\$ 1,357.74	\$ 6,355.97	\$ 0.35	\$ 8.37	\$ 501.05	\$ 987.87	\$ 2,216.88
Expenses										
Conferences and Training	315.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	315.00
Consulting Fees	26,110.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	26,110.50
Employer Expenses	103,514.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	103,514.73
Facility	7,240.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,240.60
Insurance	1,752.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,752.00
MicroBiz Expenses	7,242.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	7,242.45
New Initiatives	2,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,200.00
Office Expense	18,958.70	170.00	0.00	0.00	0.00	0.00	52.60	0.00	0.00	19,181.30
Other Expenses	310.07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	310.07
Professional Fees	2,675.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,675.60
Public Relations/Marketing	5,857.69	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,857.69
SBA Interest Expense	0.00	0.00	0.00	0.00	3,482.05	0.00	0.00	0.00	0.00	3,482.05
Total Expenses	\$ 176,177.34	\$ 170.00	\$ 0.00	\$ 0.00	\$ 3,482.05	\$ 0.00	\$ 52.60	\$ 0.00	\$ 0.00	\$ 179,881.99
Net Operating Income	\$ 320.00	\$ 12,608.49	\$ 8.20	\$ 1,357.74	\$ 2,873.92	\$ 0.35	\$ 44.23	\$ 501.05	\$ 987.87	\$ 2,216.88
Net Income	\$ 320.00	\$ 12,608.49	\$ 8.20	\$ 1,357.74	\$ 2,873.92	\$ 0.35	\$ 44.23	\$ 501.05	\$ 987.87	\$ 2,216.88

CEDC Audit Committee Discharged Duties 2024

- Reviewed a revised and updated charter and referred it to the full board for approval.
- Reviewed and recommended the 2024 audit engagement letter to the full board for approval.
- Reviewed and recommended the 2024 tax engagement letter to the full board for approval.

AUDIT COMMITTEE CHARTER

Columbia Economic Development Corporation

This Audit Committee Charter was adopted by the Board of Directors of the Columbia Economic Development Corporation, a public benefit corporation established under the laws of the State of New York, on this 10 day of December, 2024.

Purpose

Pursuant to Article IV, Section 1 of the Corporation's bylaws, the purpose of the Audit committee shall be to (1) assure that the Corporation's board fulfills its responsibilities for the Corporation's internal and external audit process, the financial reporting process and the system of risk assessment and internal controls over financial reporting; and (2) provide an avenue of communication between management, the independent auditors, the internal auditors, and the board of directors;

Powers of the Audit Committee

It shall be the responsibility of the Audit committee to:

- Oversee the work of any public accounting firm employed by the Corporation.
- Conduct or authorize investigations into any matters within its scope of responsibility.
- Seek any information it requires from Corporation employees, all of whom should be directed by the board to cooperate with committee requests.
- Meet with Corporation staff, independent auditors or outside counsel, as necessary.
- Retain, at the Corporation's expense, such outside counsel, experts and other advisors as the audit committee may deem appropriate.
- Report annually to the corporation's board how it discharged its duties and met its responsibilities as outlined in the charter.
- Conduct and annual self-evaluation of its performance, including its effectiveness and compliance with the charter and request board approval of any proposed changes to said charter.
- Annually review by the CEDC and SBA loan funds, including loan policies, lending limits and reserves.

The CEDC Board of Directors will ensure that the Audit committee has sufficient resources to carry out its duties.

Composition of Committee and Selection of Members

The membership of the committee shall be as set forth in accordance with and pursuant to Article IV, Section 1 of the Corporation's bylaws. The Audit committee shall consist of at least five (5) Independent Directors of the Corporation. The Audit Committee shall consist of the Chairperson of the Board of Directors, Vice-Chairperson of the Board of Directors, Secretary of the Board of Directors, Chairperson of the Loan Committee and Chairperson of the Governance and Nominating Committee. The Chairperson of the Audit Committee shall be appointed by the Chairperson of the Board of Directors and ratified by the Board of Directors.

Audit committee members shall be prohibited from being an employee of the Corporation or an immediate family member of an employee of the Corporation. In addition, Audit committee members shall not engage in any private business transactions with the Corporation or receive compensation from any private entity that has material business relationships with the Corporation, or be an immediate family member of an individual that engages in private business transactions with the Corporation or receives compensation from an entity that has material business relationships with the Corporation.

Ideally, all members on the Audit committee shall possess or obtain a basic understanding of governmental financial reporting and auditing.

The audit committee shall have access to the services of at least *one financial expert*; whose name shall be disclosed in the annual report of the Corporation.

The Audit committee's financial expert should have 1) an understanding of generally accepted accounting principles and financial statements; 2) experience in preparing or auditing financial statements of comparable entities; 3) experience in applying such principles in connection with the accounting for estimates, accruals and reserves; 4) experience with internal accounting controls and, 5) an understanding of audit committee functions.

Meetings

The Audit committee will meet a minimum of twice a year, with the expectation that additional meetings may be required to adequately fulfill all the obligations and duties outlined in the charter.

Members of the Audit committee are expected to attend each committee meeting, in accordance with the provisions of Article 7 of the Public Officers Law. The Audit committee may invite other individuals, such as members of management, auditors or other technical experts to attend meetings and provide pertinent information, as necessary.

The Audit committee will meet with the Corporation's independent auditor at least annually to discuss the financial statements of the Corporation.

The Chairperson shall preside over Committee meetings, which shall be open to the public in accordance with the salient provisions of the Open Meeting Law of the State of New York, as set forth within Article 7 of the Public Officers Law. Meeting agendas shall be prepared prior to every meeting and provided to the Committee members along with any other relevant materials at least five (5) business days before the scheduled Audit Committee meeting.

Minutes of these meetings shall be recorded and a report of the Committee's meeting shall be prepared and presented to the Board of Directors at its next scheduled meeting following the meeting of the Committee.

Responsibilities

The Audit committee shall have responsibilities related to: (a) the independent auditor and annual financial statements; (b) the Corporation's internal auditors; (c) oversight of management's internal controls, compliance and risk assessment practices; (d) special investigations and whistleblower policies; and (e) miscellaneous issues related to the financial practices of the Corporation.

A. Independent Auditors and Financial Statements

The Audit committee shall:

- Recommend and oversee independent auditors retained by the Corporation and pre-approve all audit services provided by the independent auditor.
- Establish procedures for the engagement of the independent auditor to provide permitted audit services. The Corporation's independent auditor shall be prohibited from providing non-audit services unless having received previous written approval from the audit committee. Non-audit services include tasks that directly support the Corporation's operations, such as bookkeeping or other services related to the accounting records or financial statements of the Corporation, financial information systems design and implementation, appraisal or valuation services, actuarial services, investment banking services, and other tasks that may involve performing management functions or making management decisions.
- Review and approve the Corporation's audited financial statements, associated management letter, report on internal controls and all other auditor communications.
- Review significant accounting and reporting issues, including complex or unusual transactions and management decisions, and recent professional and regulatory pronouncements, and understand their impact on the financial statements.

- Meet with the independent audit firm on a regular basis to discuss any significant issues that may have surfaced during the course of the audit.
- Review and discuss any significant risks reported in the independent audit findings and recommendations and assess the responsiveness and timeliness of management's follow-up activities pertaining to the same.

B. Internal Auditors

The Audit committee shall:

- Review with management and the internal audit director, the charter, activities, staffing and organizational structure of the internal audit function. The audit committee shall have Corporation over the appointment, dismissal, compensation and performance reviews of the internal audit director.
- Ensure that the internal audit function is organizationally independent from Corporation operations.
- Review the reports of internal auditors, and have Corporation to review and approve the annual internal audit plan.
- Review the results of internal audits and approve procedures for implementing accepted recommendations of the internal auditor.

C. Internal Controls, Compliance and Risk Assessment

The Audit committee shall:

- Review management's assessment of the effectiveness of the Corporation's internal controls and review the report on internal controls by the independent auditor as a part of the financial audit engagement.

D. Special Investigations

The Audit committee shall:

- Ensure that the Corporation has an appropriate confidential mechanism for individuals to report suspected fraudulent activities, allegations of corruption, fraud, criminal activity, conflicts of interest or abuse by the directors, officers, or employees of the Corporation or any persons having business dealings with the Corporation or breaches of internal control.
- Develop procedures for the receipt, retention, investigation and/or referral of complaints concerning accounting, internal controls and auditing to the appropriate body.
- Request and oversee special investigations as needed and/or refer specific issues to the appropriate body for further investigation (for example, issues may be referred to the State Inspector General or, other investigatory organization.)
- Review all reports delivered to it by the Inspector General and serve as a point of contact with the Inspector General.

E. Other Responsibilities of the Audit Committee

The Audit committee shall:

- Present annually to the Corporation's board a written report of how it has discharged its duties and met its responsibilities as outlined in the charter.
- Obtain any information and training needed to enhance the committee members' understanding of the role of internal audits and the independent auditor, the risk management process, internal controls and a certain level of familiarity in financial reporting standards and processes.
- Review the committee's charter annually, reassess its adequacy, and recommend any proposed changes to the board of the Corporation. The audit committee charter will be updated as applicable laws, regulations, accounting and auditing standards change.
- Conduct an annual self-evaluation of its performance, including its effectiveness and compliance with the charter and request the board approval for proposed changes.

Approved December 10, 2024

CEDC Confidential Board Evaluation of Audit Committee Performance				
Criteria		Somewhat	Somewhat	
	Agree	Agree	Disagree	Disagree
The Committee members meet applicable independence requirements.	4			
The Committee reviews and approves its charter and its policies and procedures, and recommends any changes to the board for approval, at least annually.	4			
Reports proceedings, findings and recommendations to the Board after each Committee meeting.	4			
Agendas and related information are circulated in advance of meetings allowing the Committee sufficient time to review information.	4			
The Committee monitors managements assessment of the adequacy and effectiveness of internal controls over financial reporting as well as deficiencies and remedies.	3		1	
The Committee reviews the management recommendation from the independent auditor and monitors the process to determine all significant matters are addressed.	4			
The Committee oversees the role of the Independent auditor from selection to termination and has an effective process to evaluate qualifications and performance.	4			
Reviews results of the work of the independent auditor.	4			
The Committee members have the opportunity to speak with and ask questions of any Committee advisors that attend Committee meetings.	4			
The Committee conducts a self-evaluation at least annually	4			

2024 CEDC Executive Committee Discharged Duties

During 2024 the Executive Committee:

- Reviewed and approved revised charter.
- Reviewed and approved the Executive Committee Evaluation and Discharged Duties report.
- Recommended extending current lease for an additional 5 years,
- Recommended changing the current October 29th full Board meeting to October 22nd.
- Formed a Search Committee for new President/CEO.
- Reviewed inactive board members, referring the issue to the Governance Committee.
- Heard updates on, broadband, housing, and project updates on City of Hudson IDA and Columbia County IDA projects.

EXECUTIVE COMMITTEE CHARTER

Columbia Economic Development Corporation

This Executive Committee Charter was adopted by the Board of Directors of the Columbia Economic Development Committee, a public benefit corporation established under the laws of the State of New York, on this 25th day of June, 2024.

Purpose:

Pursuant to Article IV, Section 1 of the Corporation's bylaws, the Executive Committee is delegated to act for the Board in fulfilling the Board's fiduciary duties by engaging in the activities identified in this Charter and by acting for the Board between meetings of the Board to the extent allowed by law, within the limits established in this charter and the bylaws.

Powers of the Executive Committee

In discharging its role, the Committee is empowered to inquire into any matter it considers appropriate to carry out its responsibilities, with access to all books, records, facilities and personnel of the Organization. The Committee shall have the power to retain outside counsel or other advisors to assist it in carrying out its activities. The Organization shall provide adequate resources to support the Committee's activities, including compensation of the Organization's counsel and other advisors retained by the Committee. The Committee shall have the sole authority to retain, compensate, direct, oversee and terminate counsel and other advisors hired to assist the Committee, who shall be accountable ultimately to the Committee.

The Committee shall undertake the following responsibilities, which are set forth as a guide. The Committee is authorized to carry out these activities and other actions reasonably related to the Committee's purposes or as assigned by the Board from time to time. To fulfill its purposes, the Committee shall:

- **Executive Oversight.** Subject to limitations on its authority established by the Board, by laws or law, the Executive Committee shall oversee the performance of the President/CEO and executive staff and make annual recommendations to the Board concerning performance, expectations, compensation and other considerations as required.
- **Personnel Matters.** The Executive Committee shall oversee the development of personnel policies and their implementation by the President/CEO.
- Call special meetings of the Board when required; and
- Maintain minutes of meetings and regularly report to the Board on Committee findings, recommendations and actions, and any other matters the Committee deems appropriate or the Board requests.
- Act on behalf of the Board on matters that arise between scheduled Board meetings or when it is not practical or feasible for the Board to meet, to the extent

permitted by applicable law and regulations, the certificate of incorporation and the bylaws. However, the Committee shall **not** have the power or authority to act on behalf of the Board with respect to the following matters:

- Adopt, amend or repeal any provision of the certificate of incorporation or bylaws;
- Elect, appoint or remove directors or permanently fill vacancies on the Board or any committee of the Board;
- Amend any committee charter or resolution of a Board committee previously established by the Board;
- Amend the Organization's mission;
- Approve or recommend to members the dissolution, merger, or the sale, pledge or transfer of all or substantially all of the corporate assets;
- Appointing or terminating the appointment of the President/CEO;
- Approve or modify the budget;
- Add or eliminate programs previously authorized by the Board;
- Change or add membership categories or the rights or benefits of membership;
- Permanently relocate the main office

Composition of Committee and Selection of Members

The Executive Committee will consist of the Chairperson, Vice-Chairperson, Secretary, Treasurer and up to three independent members of the Board of Directors as selected by the Chairperson of the Board of Directors and ratified by the Board of Directors of the Corporation. The President/CEO shall be an ex officio member without a vote, invited to attend meetings of the Executive Committee unless requested not to attend by the person acting as Chair.

Meetings:

The Committee shall meet as deemed necessary by the Chair. Members of the Executive Committee are expected to attend each committee meeting. A majority of the members of the Committee shall constitute a quorum. The act of a majority of the Committee members present at a meeting at which a quorum is present shall be the act

of the Committee. The Chairperson shall preside over Committee meetings, which shall be open to the public in accordance with the salient provisions of the Open Meeting Law of the State of New York, as set forth within Article 7 of the Public Officers Law. Meeting agendas shall be prepared prior to every meeting and provided to the Committee members along with any other relevant materials at least five (5) business days before the scheduled Executive Committee meeting.

Minutes of these meetings shall be recorded and a report of the Committee's meeting shall be prepared and presented to the Board of Directors at its next scheduled meeting following the meeting of the Committee.

2024 CEDC Confidential Evaluation of Executive Committee Performance				
		Somewhat	Somewhat	
Criteria	Agree	Agree	Disagree	Disagree
The Committee reviews and approves its charter and its policies and procedures, and recommends any changes to the board for approval, at least annually.	5			
The Committee conducts a self-evaluation at least annually.	5			
Reports proceedings, findings and recommendations to the Board after each Committee meeting.	5			
The Committee members receive a clear agenda and sufficient materials to prepare for each meeting with sufficient time to review and prepare.	5			
The Committee members are kept up to date on Company and corporate governance issues.	5			
The Committee members have the opportunity to speak with and ask questions of any Committee advisors that attend Committee meetings.	5			
The Committee promotes the importance of compliance with Company policies and procedures.	5			
The Committee receives sufficient information from management for its decision-making.	5			
The Committee has clear role, well understood and supported by all board members; serves as a valuable resource to the board chair and CEO in guiding the organization and also in improving the overall board performance	5			
Oversees the performance of the CEO/President and makes annual recommendations to the Board concerning performance, expectations and compensation as required.	5			

Summary Results of Confidential Evaluation of Board Performance

Criteria	Agree	Somewhat Agree	Somewhat Disagree	Disagree
Board members have a shared understanding of the mission and purpose of the Authority.	17	2		
The policies, practices and decisions of the Board are always consistent with this mission.	17	2		
Board members comprehend their role and fiduciary responsibilities and hold themselves and each other to these principles.	19			
The Board has adopted policies, by-laws, and practices for the effective governance, management and operations of the Authority and reviews these annually.	18	1		
The Board sets clear and measurable performance goals for the Authority that contribute to accomplishing its mission.	15	4		
The decisions made by Board members are arrived at through independent judgment and deliberation, free of political influence, pressure or self-interest.	18	1		
Individual Board members communicate effectively with executive staff so as to be well informed on the status of all important issues.	18	1		
Board members are knowledgeable about the Authority's programs, financial statements, reporting requirements, and other transactions.	14	5		
The Board meets to review and approve all documents and reports prior to public release and is confident that the information being presented is accurate and complete.	19			
The Board knows the statutory obligations of the Authority and if the Authority is in compliance with state law.	17	2		
Board and committee meetings facilitate open, deliberate and thorough discussion, and the active participation of members.	19			
Board members have sufficient opportunity to research, discuss, question and prepare before decisions are made and votes taken.	17	2		
Individual Board members feel empowered to delay votes, defer agenda items, or table actions if they feel additional information or discussion is required.	16	3		
The Board exercises appropriate oversight of the CEO and other executive staff, including setting performance expectations and reviewing performance annually.	17	2		
The Board has identified the areas of most risk to the Authority and works with management to implement risk mitigation strategies before problems occur.	17	1	1	
Board members demonstrate leadership and vision and work respectfully with each other.	19			

Name of Authority: Columbia Economic Development Corp.

Fiscal Year: 2024

Date Completed: March 25, 2025

Statement of the Effectiveness of Internal Control

This Statement of the Effectiveness of Internal Controls was adopted by the Board of Directors of the Columbia Economic Development Corporation, (the “Corporation”), a public benefit corporation established under the laws of the State of New York, on this the 25th day of March, 2025.

Purpose

To satisfy the requirement of Section 2800 (1)(a)(9) and Section 2800 (2)(a)(9) of Public Authorities Law, the Corporation has prepared the following statement:

Statement of the Effectiveness of Internal Controls

This statement certifies that the Columbia Economic Development Corporation followed a process that assessed and documented the adequacy of its internal control structure and policies for the year ending December 31, 2024.

To the extent that deficiencies were identified, the Corporation has developed corrective action plans to reduce any corresponding risk.



Choose Columbia

Columbia Economic Development Corporation

COLUMBIA ECONOMIC DEVELOPMENT CORPORATION

Meeting Minutes Draft

Tuesday, February 25, 2025

One Hudson City Centre, Suite 301

Hudson, NY 12534

A regularly scheduled meeting of the Columbia Economic Development Corporation (CEDC) Board of Directors was held in person at their office located at One Hudson City Centre, Suite 301, Hudson, NY 12534 on February 25, 2025. The meeting was called to order at 8:30 a.m. by James Calvin, Chair.

Attendee Name	Title	Status	Arrived/ Departed
James Calvin	Chair	Present in person	
Richard Cummings	Board Member	Present in person	
Carlee Drummer	Board Member – Ex-Officio	Absent	
Tarah Gay	Vice - Chair	Present in person	
Justin Goldman	Board Member	Present in person	
Derek Grout	Board Member	Absent	
Christine Hinz	Board Member	Present in person	
Michael Johnston	Board Member	Present in person	
Amanda Karch	Board member – Ex-Officio	Present in person	
Kenneth Leggett	Board Member	Absent	
Rachel Levine	Board Member	Present in person	
Christian Lopez	Board Member	Absent	
Bryan Mahoney	Treasurer	Present in person	
Michael Molinski	Secretary	Present in person	
Richard Nesbitt	Board Member	Absent	
Carmine Pierro	Board Member – Ex Officio	Present via Zoom	
Rachel Puckett	Board Member	Present in person	
Sean Sawyer	Board Member	Present in person	
Ryan Skoda	Board Member – Ex Officio	Present in person	
Andy Howard	CEDC Attorney	Present in person	
F. Michael Tucker	President/CEO	Present in person	
Chris Brown	Housing Coordinator	Present in person	
Martha Lane	Vice President Business Development	Present in person	
Stephen Vandenburg	Business Development Specialist	Present in person	
Alondra Isidro	Project Manager	Present in person	
Cathy Lyden	Bookkeeper	Present in person	
Riley Werner	Administrative Assistant	Present in person	
Lisa Drahushuk	Administrative Supervisor	Present in person	

Call to Order:

Mr. Calvin called the meeting to order at 8:30am.

Consent Agenda:**Minutes January 28, 2025:****2024 Investment Report:**

Mr. Calvin asked if there were any questions regarding any of the items on the Consent Agenda. With no questions being presented, Mr. Calvin called for a motion to approve the items as presented. *Mr. Goldman made a motion to approve, seconded by Ms. Levine to approve the January 28th minutes and the 2024 Investment Report as presented. Carried.*

Committees Reports:**Executive Search Committee:**

Mr. Calvin stated they were developing the job description

Governance & Nominating Committee:**Nomination of New Board Member:**

Ms. Levine reviewed the background of the candidate, Gary Graziano, stating the Governance & Nominating committee had interviewed him. She stated he is a principal of two businesses, noting CEDC utilizes his payroll services for the employees. Mr. Howard stated this didn't reach the threshold for a conflict of interest. He stated Mr. Graziano would be an independent member as required under the CEDC by-laws. *Mr. Cummings made a motion, seconded by Mr. Johnston to approve Mr. Graziano to the CEDC Board. Carried.*

Loan Committee:**Portfolio Dashboard:**

Ms. Lane stated Loan Client A had made a payment, but remained in arrears. She stated Loan Client B was new to the report. Ms. Lane stated the client had been contacted yesterday, and they were awaiting a return call. Loan Client C continues to make monthly payments. Loan Client D was out of business and was hoping to sell the assets. CEDC would be repaid when the assets were sold. *Mr. Johnston made a motion, seconded by Mr. Goldman to approve the Portfolio Dashboard as presented. Carried.*

Mikel Hunter Loan Request:

Mr. Vandenburg stated the loan request was from Mikel Hunter, Inc., a retail fine art and apparel store, located in Hudson. He stated the request was for a \$20,000 CEDC loan and a SBA Microloan in the amount of \$10,000 with a terms of 6 years at a rate of 7.75%. Funds would be used for debt consolidation, inventory purchases and working capital. Collateral consisted of a lien on business assets and the personal guarantee of the principal. *Mr. Cummings made a motion, seconded by Ms. Levine to approve the loan as presented. Carried.*

President/CEO Report:**Treasurer's Report:**

Mr. Tucker stated he was working with the auditors to get the year-end adjustments in order to update the 2024 financials. He stated that he and Mr. Calvin were working on obtaining a venue for the Annual Meeting and anticipated having an answer at the end of the week.

Mr. Calvin reminded the Board members about the March meetings: Executive Committee March 4th at 8:30am, the Audit Committee on March 12th at 8:30am the Loan Committee Meeting on the 17th at 8:30am and the Full Board meeting on March 25th at 8:30am. He stated the Annual Meeting would be on Tuesday April 29th at 7:30am.

With no further business to be conducted and no public comments, Ms. Puckett made a motion, seconded by Mr. Cummings to adjourn the meeting. Carried. The meeting was adjourned at 8:48am.

Respectfully submitted by Lisa Dralushuk,