

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION MEETING NOTICE

Please take notice that there will be a regular meeting of the Columbia County Capital Resource Corporation and its Committees to be held in person on March 10, 2026 at 8:30am, at One Hudson City Centre, Suite 301, Hudson, NY 12534 in accordance with Public Officers Law Section 103-a; This meeting is open to the public, who will have the opportunity to attend the meeting in person at the One Hudson City Centre address or via Zoom and provide live comments. Meeting packets are posted and available on the CRC's website: <https://columbiaedc.com/about-cedc/columbia-county-ida/ccida-public-documents-room/> Join Zoom Meeting:
Join Zoom Meeting: <https://us06web.zoom.us/j/88375632413?pwd=BBpJpgAjembR9bsw7tsbNcv4GmcJjd.1>
One tap mobile +16465588656,,88375632413#,,,,*503683# (New York)
Dial by your location: +1 646 558 8656 US (New York), Meeting ID: 883 7563 2413, Passcode: 503683
Find your local number: <https://us06web.zoom.us/u/kmEPXIOOI>

Dated: March 3, 2026

Nina Fingar-Smith

Secretary, Columbia County Capital Resource Corporation

CRC Governance Committee Meeting Agenda

Members:

Nina Fingar-Smith	William Gerlach	Helen Kozel	Sarah Sterling
Bob Galluscio	Brian Keeler	Carmine Pierro	

1. Draft Minutes February 3, 2026*
2. Committee Evaluation*
3. Public Comments

Draft Minutes February 3, 2026
Committee Evaluation

* Requires Approval

COLUMBIA COUNTY CAPITAL RESOURCE CORPORATION

**MINUTES Draft
COLUMBIA COUNTY
Capital Resource Corporation
Governance Committee
Tuesday, February 3, 2026**

The regular meeting of Columbia County Capital Resource Corporation was called to order at 8:38am on February 3, 2026 by Carmine Pierro, Chairman

Attendee Name	Title	Status	Arrived
Nina Fingar-Smith	Secretary	Present in person	
Robert Galluscio	Treasurer	Present in person	
William Gerlach	Board Member	Absent	
Brian Keeler	Board Member	Absent	
Helen Kozel	Board Member	Present in person	
Carmine Pierro	Chair	Present in person	
Sarah Sterling	Vice-Chair	Present in person	
Andrew Howard	Counsel	Present in person	
Nadene Zeigler	Bond Counsel	Present via Zoom	
Ofer Cohen	Claverack Hudson LLC	Present via Zoom	
Brooke Safford Cohen	Claverack Hudson LLC	Present in person	
F. Michael Tucker	President/CEO	Present via Zoom	
Martha Lane	Business Development Director	Present in person	
Lisa Drahushuk	Administrative Supervisor	Present in person	
Cat Lyden	Bookkeeper	Present in person	
Steve Vandenburg	Business Development Specialist	Present in person	

Draft Minutes February 4, 2025:

Ms. Fingar-Smith made a motion, seconded by Ms. Kozel to approve the Minutes of February 4, 2025 as presented. Carried.

2026 Compliance Calendar:

Ms. Kozel made a motion, seconded by Ms. Fingar-Smith to approve the 2026 Compliance Calendar as presented. Carried.

2025 Statement of Internal Controls:

Mr. Galluscio made a motion seconded by Ms. Sterling to approve the 2025 Statement of Internal Controls as presented. Carried.

Governance Committee Charter:

Ms. Fingar-Smith made a motion, seconded by Ms. Sterling to approve the Governance Committee Charter as presented. Carried.

2025 Discharged Duties:

Ms. Sterling made a motion, seconded by Ms. Kozel to approve the 2025 Discharged Duties as presented. Carried.

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With no public comments and no further business to present, Mr. Pierro called for a motion to adjourn the meeting. Mr. Galluscio made a motion, seconded by Ms. Kozel to close the meeting. The meeting was adjourned at 8:40am.

Respectfully submitted by Lisa Drahushuk

2025 Summary Confidential Board Evaluation of the CRC Governance Committee Performance

Criteria		Somewhat	Somewhat	
	Agree	Agree	Disagree	Disagree
The Committee members meet applicable independence requirements.	7			
Discusses guidelines and policies governing the processes used to address and manage risk exposure.	7			
Reports proceedings, findings and recommendations to the Board after each Committee meeting.	7			
The Committee members receive a clear agenda and sufficient materials to prepare for each meeting with sufficient time to review and prepare.	7			
The Committee members are kept up to date on Company and corporate governance issues.	7			
The Committee members have the opportunity to speak with and ask questions of any Committee advisors that attend Committee meetings.	7			
The Committee promotes the importance of compliance with Company policies and procedures.	7			
The Committee receives sufficient information from management for its decision-making.	7			
The Committee effectively oversees the Company's corporate governance practices and procedures and regularly evaluates whether any changes to the documents, policies and procedures in the Company's corporate governance framework are necessary.	7			
The Committee reviews and approves its charter and its policies and procedures, and recommends any changes to the board for approval, at least annually.	7			
The Committee conducts a self-evaluation at least annually.	7			